

MARIN HEALTHCARE DISTRICT

100-B Drake's Landing Road, Suite 250, Greenbrae, CA 94904

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TUESDAY, SEPTEMBER 8, 2026

BOARD OF DIRECTORS

5:30 PM: REGULAR OPEN MEETING

Board of Directors:

Chair: Jennifer Rienks, PhD (Div. 4)
Vice Chair: Brian Su, MD (Div. 3)
Secretary: Ann Sparkman, RN/BSN, JD (Div. 2)
Directors: Edward Alfrey, MD (Div. 5)
Vacant (Div. 1)

Location:

MarinHealth Medical Center
Conference Center
250 Bon Air Road, Greenbrae CA

Public option: Zoom video:

<https://mymarinhealth.zoom.us/join>

Meeting ID: 916 7438 2943

Passcode: 061704

Or via Zoom telephone: 1-669-900-9128

Staff:

David Klein, MD, MBA, CEO
Eric Brettner, CFO
Colin Leary, General Counsel
Tricia Lee, Executive Assistant

AGENDA

5:30 PM: REGULAR OPEN MEETING

	<u>Presenter</u>	<u>Tab #</u>
1. Call to Order and Roll Call	Rienks	
2. General Public Comment <i>Any member of the audience may make statements regarding any items NOT on the agenda. Statements are limited to a maximum of three (3) minutes. Please state and spell your name if you wish it to be recorded in the minutes.</i>	Rienks	
3. Approve Agenda (action)	Rienks	
4. Approve Minutes of the Regular Meeting of August 11, 2026 (action)	Rienks	#1
5. Consideration and Approval of Sponsorship of the Brady Action Awards (action)	Klein	
6. Healthcare Advocacy and Emerging Challenges and Trends	Klein	
7. Committee Reports		
A. Finance & Audit Committee	Su	
B. Lease, Building, Education & Outreach Committee	Rienks	
C. Primary Care Task Force Report	Rienks/Sparkman	
8. Reports		
A. District CEO's Report	Klein	
B. Hospital CEO's Report	Klein	
C. Chair's and Board Members' Reports	All	

The agenda for the meeting will be posted and distributed at least 72 hours prior to the meeting.
In compliance with the Americans with Disabilities Act, if you require accommodations to participate in a District meeting please contact the District office at 415-464-2090 (voice) or 415-464-2094 (fax) at least 48 hours prior to the meeting.
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9. Agenda Suggestions for Future Meetings

All

10. Adjournment of Regular Meeting

Rienks

Next Regular Meeting: Tuesday, October 13, 2026 @ 5:30 p.m.

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Tab 1



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**Tuesday, August 11, 2026
MarinHealth Medical Center
Conference Center**

MINUTES

1. Call to Order and Roll Call

Chair Rienks called the Regular Meeting to order at 5:31 p.m.

Board members present: Chair, Jennifer Rienks, PhD; Vice Chair, Brian Su, MD; Secretary, Ann Sparkman, RN/BSN, JD ; Edward Alfrey, MD; Ann Sparkman, RN/BSN, JD

Staff present: David Klein, MD, CEO; Colin Leary, General Counsel; Eric Brettner, CFO; Tricia Lee, EA

2. General Public Comment

Public comment was received.

3. Approve Agenda

Director Alfrey moved to approve. Director Su seconded.

Vote: all ayes.

4. Approve Minutes of the Regular Meeting of July 14, 2026

Approval of the Regular Meeting of July 14, 2026 Minutes. Director Alfrey moved to approve. Director Sparkman seconded. **Vote: all ayes.**

5. Nomination and Election of Successor Marin Healthcare District Officer for 2026

A. Secretary

Director Su nominated Director Sparkman, and Director Alfrey seconded. Director Sparkman accepted the nomination. There were no further nominations. **Vote: all ayes.** Director Sparkman was elected unanimously to be Secretary of Marin Healthcare District Board for 2026.

6. Appointment of Successor District Board Committee Member 2026

A. Lease, Building, Education & Outreach Committee

Chair Rienks nominated Director Sparkman as a member of the Lease, Building, Education and Outreach Committee for 2026. Director Alfrey seconded. **Vote: all ayes.**

7. Approval of Q1 2026 Report of MHMC Performance Metrics and Core Services

Dr. Klein and Dr. Chandrasena presented the report (Tab #2) and noted that all Tier 1 and Tier 2 metrics remain in compliance.

Schedule 1: HCAHPS (Patient Satisfaction) – Dr. Chandrasena reviewed the Q1 2026 results and the revised reporting format utilizing national percentile rankings and 12-month rolling averages.



Discussion included improvement in hospital recommendation scores, physician and nursing communication, and areas requiring continued improvement.

Schedule 2: Finances – Dr. Klein reviewed the Q1 2026 Finances.

Schedule 3: Clinical Quality Reporting Metrics – Dr. Chandrasena presented the Q1 2026 clinical quality dashboard. Discussion included readmission rates, infection prevention, sepsis compliance, mortality, length of stay, and other quality measures.

Schedule 4: Community Benefit Summary – Report given

Schedule 5: Nursing Turnover – Statistics reviewed

Schedule 6: Ambulance Diversion – Reviewed

Chair Rienks asked for a motion to approve the Report as presented. Director Alfrey moved to approve the Q1 2026 MarinHealth Medical Center Report of Performance Metrics and Core Services. Director Su seconded. **Vote: all ayes.**

Public comment was received.

8. Review and Approve Marin Healthcare District FY 2027 Operating Budget as Recommended by the Finance & Audit Committee

Mr. Brettner presented the proposed FY 2027 Operating Budget and reviewed assumptions related to hospital lease revenue, investment income, property tax revenue, legal and audit expenses, Board compensation, community education and communications, charitable contributions, and continued support for inpatient psychiatric programs.

Chair Rienks asked for a motion to approve the Marin Healthcare District FY 2027 Operating Budget. Director Su moved to approve. Director Sparkman seconded. **Vote: all ayes.**

Public comment was received.

9. Healthcare Advocacy and Emerging Challenges and Trends

Dr. Klein provided an update regarding state and federal healthcare policy and advocacy matters. Topics included healthcare access and affordability, Medi-Cal funding, federal Medicaid and Medicare proposals, prior authorization reform, artificial intelligence in healthcare, the Managed Care Organization provider tax, and legislation being monitored by the California Hospital Association, California Medical Association, and Association of California Healthcare Districts.

10. Committee Reports

A. *Finance & Audit Committee*

1) Approve Marin Healthcare District 2025 Report of Independent Auditors & Financial Statements.

Director Su reported that the committee met on July 29, 2026 where the annual audit by Baker Tilly was reviewed. Mr. Brettner reported that the audit resulted in a clean opinion, with no disagreements with the auditors and no audit adjustments. The Finance and Audit Committee had voted to recommend approval of the audit by the Board.

Chair Rienks asked for a motion to approve the Marin Healthcare District 2025 Report of Independent Auditors and Financial Statements. Director Alfrey moved to approve. Director Su seconded. **Vote: all ayes.**

Public comment was received.

B. Lease, Building, Education and Outreach Committee

Committee did not meet.

Jill Kinney provided an update regarding upcoming community education activities. The Diabetes Seminar is scheduled for September 26, 2026. A future cancer seminar is also being planned, with the date to be determined.

C. Primary Care Task Force

Chair Rienks reported that the Task Force is continuing its stakeholder interview process and reviewing information regarding primary care access in Marin County.

The Board discussed recent improvements in primary care access, including elimination of the primary care waiting list and ongoing recruitment of physicians and advanced practice providers throughout Marin County. The Task Force will continue its work to better understand geographic access, provider availability, and anticipated challenges related to insurance coverage.

Public comment was received.

11. Reports

A. Hospital CEO's Report:

Dr. Klein reported on primary care access and online scheduling, physician and advanced practice provider recruitment, cardiac rehabilitation and physical therapy expansion, urgent care services, surgical and imaging growth, MRI capacity and upgrades, structural heart services, nursing recruitment, quality and patient safety initiatives, Epic optimization, cybersecurity, website development, visitor management and weapon detection requirements, employee parking and transportation initiatives, EV charging infrastructure, and other ongoing operational and capital projects.

The Board discussed parking arrangements for emergency on-call physicians and emphasized the importance of maintaining timely access for providers with required emergency response times. The Board also discussed the proposed use of bicycles/e-bikes as part of employee transportation planning.

Public comment was received.

B. Chair's and Board Members' Reports:

Chair Rienks reported on the upcoming Association of California Healthcare Districts Annual Conference in Monterey and encouraged Board participation. Chair Rienks also reported that she had filed for reelection to her Division 4 seat and was unopposed.

Director Su reported on the upcoming Brady Take Action to End Gun Violence event and requested that possible District sponsorship be placed on the next Lease, Building, Education & Outreach Committee agenda for consideration. Director Su also reported that he had filed for reelection.

Director Alfrey reported on research regarding e-bike injuries and discussed opportunities to expand local clinical rotation opportunities for Dominican University physician assistant students.

Director Sparkman reported that the Marin Senior Fair is scheduled for September 16, 2026, and that the District will have a table at the event

Public comment was received.

12. Agenda Suggestions for Future Meetings

Chair Rienks suggested inviting Marin County representatives to a future meeting to provide an update on strategies and plans for addressing the anticipated impacts of proposed Medi-Cal and Medicare funding cuts and the expected increase in uninsured individuals. She also suggested receiving an update from the Healthy Marin Partnership Access to Care Task Force regarding its work and strategies to address access to care.

13. Adjournment of Regular Meeting

Chair Rienks adjourned the Regular Meeting at 7:13 p.m.