

MARIN HEALTHCARE DISTRICT

100-B Drake's Landing Road, Suite 250, Greenbrae, CA 94904
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TUESDAY, MAY 10, 2022

5:30 PM: REGULAR OPEN MEETING

Board of Directors:

Chair: Brian Su, MD
Vice Chair: Edward Alfrey, MD
Secretary: Ann Sparkman, RN/BSN, JD
Directors: Jennifer Rienks, PhD
Larry Bedard, MD

Staff:

David Klein, MD, MBA, CEO
Eric Brettner, CFO
Colin Leary, General Counsel
Louis Weiner, Executive Assistant

Location:

Via Zoom video:
<https://mymarinhealth.zoom.us/join>
Meeting ID: 977 5375 4409
Passcode: 94925
Or via Zoom telephone:
1-669-900-9128

AGENDA

	<u>Presenter</u>	<u>Tab#</u>
<u>5:30 PM: REGULAR OPEN MEETING</u>		
1. Call to Order and Roll Call	Su	
2. General Public Comment <i>Any member of the audience may make statements regarding any items NOT on the agenda. Statements are limited to a maximum of three (3) minutes. Please state and spell your name if you wish it to be recorded in the minutes.</i>	Su	
3. Approval of Agenda (action)	Su	
4. Approval of Minutes of Regular Meeting of April 12, 2022 (action)	Su	#1
5. Review and Approve Resolution #2022-03 Calling for Election (action)	Su	#2
6. MHD Election: District 1 "Get Out the Candidates/Votes" Campaign	Klein/Alfrey	
7. Discussion of Safe Injection Sites	Su/Bedard	
8. Committee Reports		
a. Lease & Building Committee (met May 9)	Rienks	
b. Finance & Audit Committee (next meets May 31)	Alfrey	
9. Reports		
a. District CEO's Report	Klein	
b. Hospital CEO's Report	Klein	
c. Chair's and Board Members' Reports	All	

The agenda for the meeting will be posted and distributed at least 72 hours prior to the meeting. In compliance with the Americans with Disabilities Act, if you require accommodations to participate in a District meeting please contact the District office at 415-464-2090 (voice) or 415-464-2094 (fax) at least 48 hours prior to the meeting. Meetings open to the public are recorded and the recordings are posted on the District web site.

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10. Agenda Suggestions for Future Meetings All

11. Adjournment of Regular Meeting Su

Next Regular Meeting: Tuesday, June 14, 2022, 5:30 p.m.

Tab 1



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**Tuesday, April 12, 2022 @ 5:30 pm
Inverness Conference Room, MarinHealth Medical Center,
and via Zoom Teleconference**

MINUTES

1. Call to Order and Roll Call

Chair Su called the Regular Meeting to order at 5:00 pm.

Board members present: Chair Brian Su, MD; Vice Chair Edward Alfrey, MD (remote);
Secretary Ann Sparkman (remote); Jennifer Rienks (remote); Larry Bedard, MD (remote)

Board members absent: None

Staff present: David Klein, MD, CEO; Eric Brettner, CFO; Colin Leary, General Counsel;
Louis Weiner, EA

2. General Public Comment

There was no public comment.

3. Approval of Agenda

Ms. Rienks moved to approve the agenda as presented. Dr. Alfrey seconded. **Vote: all ayes.**

4. Approval of Minutes of Regular Meeting of March 8, 2022

Dr. Alfrey moved to approve the minutes as presented. Dr. Bedard seconded. **Vote: all ayes.**

5. Approval of Minutes of Special Meeting of March 24, 2022

Ms. Rienks moved to approve the minutes as presented. Dr. Alfrey seconded. **Vote: all ayes.**

6. Marin Healthcare District Bond Oversight Committee

Dr. Klein reported that the Bond Oversight Committee met for the final time on March 28, 2022 and gave its final report. He commented on the history and role of the committee within the General Obligation Bond process that helped fund the construction of the hospital's Oak Pavilion. He commended the work of the committee.

Chair Su asked for a motion to approve "Final Report of Citizens Bond Oversight Committee, Marin Healthcare District, March 28, 2022" (Tab #3). Dr. Bedard moved to approve as presented. Ms. Sparkman seconded. **Vote: all ayes.**

Chair Su asked for a motion to approve "Resolution MHD 2022-02: In Recognition of the Bond Oversight Committee" (Tab #4). Dr. Bedard moved to approve as presented. Ms. Rienks seconded. **Vote: all ayes.**

Dr. Klein announced that the work of the Bond Oversight Committee is now complete and is hereby disbanded. Board members expressed their thanks to the committee for its



work. Dr. Klein added that framed certificates of recognition will be sent to the committee members.

7. Behavioral Health Program Report

Dr. Su and Dr. Klein welcomed Dr. Heather Carlberg and Rebecca Maxwell, LCSW to present the report on the Behavioral Health Program (Tab #5).

The hospital-based programs continue, including inpatient and outpatient treatment, ECT, consultation, and emergency. The psychiatry clinic in Novato is now 5 days/week with 2 clinicians and a psychiatrist soon on board.

Programs in the growth and refining processes include the clinic, primary care expansion, adolescent services, County recovery program, and substance use navigator.

2021 acute inpatient data show the 17-bed unit is always full. Average length of stay has increased to 12.3 days due to Covid-related challenges.

2021 partial and outpatient data show in-person services reopening in May, increasing encounters and expanding capacity. Staffing changes are now nearly fully recovered.

The Novato clinic relaunched and expanded in September 2021. Individual and group encounters are expanding, allowing for more new patients, and a psychiatrist and 3rd clinical social worker will begin by mid-year.

A child and adolescent hospital-based psychiatrist is tentatively scheduled to begin in August 2022.

Regarding the MHD financial support for the Novato outpatient clinic, Mr. Brettner reported that in March 2020 the District committed to a 3-year commitment of \$125k in 2022 (year 1, delayed from 2021 because of Covid), \$90k in year 2, and \$100k in year 3. The funding support plan will be reviewed in June or July by the Finance and Audit Committee, and then by the full Board.

Discussion ensued on exploring alternate entities for effective billing and reimbursement, such as CHMB.

8. COVID Task Force Report

Dr. Su reported that the Covid Task Force met on March 22. The school-based Covid manager program is now closed. Mobile vaccination program has ended. Infusion center services was discussed and deemed too costly. Waste-water testing was discussed. The Task Force will revert to an ad hoc meeting schedule. Dr. Su thanked those on the Task Force: Dr. Ruben, Dr. Naidu, Dr. Willis, Dr. Klein, Dr. Cumming, Dr. Koehler, Dr. Lowe, Dr. Teper.

Dr. Su welcomed to tonight's meeting Matt Willis, MD, MPH, Marin County Public Health Officer, who presented "Marin County/MHD Update: COVID-19 Response" (slide deck on file and posted to MHD web site).

Dr. Willis commended the successful effective work of the Task Force. The slide deck showed the work of County HHS with the help of the Task Force from inception to the present, illustrating the initiatives, activities, caregivers, clinicians, support, evaluation, education, data, and continued readiness and response.

9. MHD Redistricting Report

Dr. Klein reported that the final map which was approved by this Board on March 16, and its data files and sequencing and Resolution MHD 2022-01 approved by this Board on



March 24, have been sent to the Marin County Department of Elections, which has acknowledged receipt properly before the April 15 deadline. Elections will next incorporate the data into their system, and will advise when complete.

The MHD Board has expressed interest in a community campaign to “get out the candidate” and “get out the vote” in District 1 (San Rafael including Canal). There is about \$6,000 remaining in the redistricting project budget for this work; an effective campaign may cost more than that. Dr. Alfrey agreed to contact community leaders in San Rafael. Strategies and cost of this campaign will be discussed at the next Board meeting.

10. Committee Reports

A. Finance & Audit Committee

Dr. Alfrey reported that the committee met on March 22 and discussed the District Corporate investment portfolio with investment managers Canterbury Consulting, who advised considering rebalancing the portfolio from 100% bonds to include equities (possibly 25% equities), reducing risk exposure conservatively. The committee will meet again with Canterbury at the next meeting, will discuss it further, and bring it to the Board for possible approval.

Dr. Klein reported that Ms. Leslie Lava, who was Chair of the Bond Oversight Committee, has been a community member of the Lease & Building Committee. She has resigned from L&B and expressed a desire to become instead a member of the Finance & Audit Committee, which Dr. Klein supports. Dr. Su asked for a motion to approve her transferring committee membership thus. Dr. Alfrey moved to approve. Ms. Sparkman seconded. **Vote: all ayes.**

B. Lease & Building Committee

Ms. Rienks reported that the committee met on March 3 and planned the next community health webinar on April 25, “Pediatric COVID Vaccination” (Tab #7) with expert panelists. Dr. Klein reported on the hospital’s and County’s publicity campaigns for the webinar.

The committee will work with Dr. Klein in redesigning the hospital’s quarterly report of clinical quality metrics.

Dr. Alfrey suggested the committee present more frequent community outreach events and activities.

11. Reports

A. District CEO’s Report

Dr. Klein reported that MarinHealth Medical Center (Marin General Hospital Corporation) will give \$50,000 toward Ukrainian relief. The Marin Healthcare District is not legally allowed to donate financially outside of the District boundaries.

Construction report: Hybrid OR construction has begun. PET CT trailer is being removed. Upgrades to interventional suites is complete. Ligature enhancements in Emergency is complete. Oak Pavilion connections will be completed this month. Seismic corrections in Behavioral Health will be complete next month. Facility, equipment, power and supply vulnerabilities are being re-assessed for risk and backup capabilities.



B. Hospital CEO's Report

Dr. Klein reported that the Optum transition of outsourcing revenue cycle and supply chain work has begun well.

The new President of the MarinHealth Medical Network has been hired. Jennifer Schaab, MBA, MPH, begins May 2, 2022. The Network leadership team, with VP Medical Affairs Dr. Michael Kim, is now complete.

Jill Kinney, new VP Marketing and Communications, began on April 4. Will build and launch a major campaign about MHMC being a great place to work.

January, February and March patient volumes were high, with additional pressure on staff. Recruiting work is strong towards filling vital staff positions.

Work continues to increase primary care and urgent care capabilities.

Recent CEO Town Hall for employees was successful, and included reviews of the employee engagement and physician satisfaction surveys.

Significant progress is being made in the relationship between physicians and administration.

February financials show favorable EBIDA and operating income, resulting from patient volumes, labor management. Network financials are improving.

Regarding cannabis, administration and medical staff has developed a best practice policy to be applied on a case by case basis in compliance with state and federal law. MHMC is one of the first hospitals to have implemented such a policy.

Kaiser San Rafael, contracted to use one MH OR during their construction, is requesting more space.

Epic/APeX rollout project is on schedule and due to go live August 6.

Ambulatory Services Building on campus is approved and planning for funding is underway.

C. Chair's and Board Members' Reports

Dr. Su had nothing further to report.

Dr. Bedard expressed his thanks and appreciation to Dr. Klein and the medical staff for developing the cannabis policy in respect to Ryan's Law.

Ms. Rienks reported that this week is Black Maternal Health Week.

There were no further reports.

12. Agenda Items Suggested for Future Meetings

Dr. Bedard suggested discussing safe drug injection sites in Marin.

Dr. Klein said that the hospital's quarterly clinical quality dashboard will be brought to the Board by Lynn Seaver-Forshey, Director of Quality.

13. Adjournment

Chair Su adjourned the meeting at 7:23 pm

Tab 2



Creating a healthier Marin together.

RESOLUTION NO. MHD 2022-03

**RESOLUTION OF THE GOVERNING BODY OF THE
MARIN HEALTHCARE DISTRICT**

**A REGULARLY SCHEDULED ELECTION TO BE HELD IN THIS JURISDICTION;
REQUESTING THE BOARD OF SUPERVISORS TO CONSOLIDATE WITH ANY
OTHER ELECTION CONDUCTED ON SAID DATE, AND REQUESTING
ELECTION SERVICES BY THE MARIN COUNTY ELECTIONS DEPARTMENT**

WHEREAS, it is the determination of said governing body the regularly scheduled election to be held on the 8th day of November, 2022, at which election the issue to be presented to the voters shall be to elect the following members to the Board of Directors:

Number of Regular Term Positions (4-year) Three (3)

Number of Short Term Positions (2-year) None (0)

NOW, THEREFORE, BE IT RESOLVED, pursuant to Elections Code §10002, the Board of Supervisors of the County of Marin is hereby requested to:

- 1) Consolidate said election with any other applicable election conducted on the same day in the manner prescribed in Elections Code §10418;
- 2) Authorize and direct the Elections Department at District expense, to provide all necessary election services and to canvass the results of said election.

PASSED AND ADOPTED this ____ day of _____, ____ by the following vote, to wit:

AYES:

NOES:

ABSENT:

ATTEST:

Brian W. Su, MD
Chair, Board of Directors

Ann Sparkman, RN/BSN, JD
Secretary, Board of Directors