



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**Tuesday, October 11, 2022 @ 5:30 pm
Virtual, via Zoom**

MINUTES

1. Call to Order and Roll Call

Chair Su called the Regular Meeting to order at 5:31 pm.

Board members present: Chair Brian Su, MD; Vice Chair Edward Alfrey, MD; Secretary Ann Sparkman, RN/BSN, JD; Jennifer Rienks, PhD

Board member absent: Larry Bedard, MD

Staff present: David Klein, MD, CEO; Colin Leary, General Counsel; Eric Brettner, CFO; Liz Lasnier, Controller; Louis Weiner, EA

Roll was called. Dr. Bedard was not present, and a quorum was met.

2. General Public Comment

There was no public comment submitted.

3. Approval of Agenda

Ms. Sparkman moved to approve the agenda as presented. Dr. Alfrey seconded. **Vote by roll call: all ayes. Motion carried.**

4. Approval of Minutes of Regular Meeting of September 13, 2022

Ms. Sparkman moved to approve the minutes as presented. Dr. Alfrey seconded. **Vote by roll call: all ayes. Motion carried.**

5. Review and Approval of Mr. Daniel Vasquez for Membership on the MarinHealth Medical Center Board of Directors, as Approved by the MHMC Board on October 3, 2022, and Waiver of 20 Day Notice Period Pursuant to MHMC Bylaws Section 4.4(h)

Chair Su presented for review and approval Mr. Daniel Vasquez for membership on the MHMC Board, and review and approval of the proposed waiver of the 20-day notice period. The approval at this time would allow Mr. Vasquez to participate confidentially in the upcoming MHMC Board Strategic Planning Retreat on October 22, 2022.

Chair Su and Dr. Alfrey are members of the MHMC-MHD Boards Joint Nominating Committee, which approved the nomination unanimously and sent the approval to the MHMC Board, which approved on October 3, 2022.

Chair Su welcomed Mr. Vasquez, who was present at this meeting. Mr. Vasquez spoke of his background, his interests, his goals, and his activities of giving back to the Marin community, of which he stated that his membership on the MHMC Board will be a key part.



Chair Su asked for a motion for approval of Mr. Vasquez and the waiver of the 20 day notice period. Dr. Alfrey so moved. Ms. Sparkman seconded.

Ms. Rienks commented on the nominating and approval process. She supported observing the MHMC bylaws provision of the MHD Board being afforded a 20 day notice period of notification, and two meeting cycles, before approval or rejection of a nominee. Mr. Leary referred to the bylaws and explained that the District has the right to exercise, but is not required to exercise, the described review period, and may decide either way by such chosen action at this meeting tonight. Chair Su expressed support of the process and timely communication within the process.

Chair Su noted the motion of approval made by Dr. Alfrey, and the second by Ms. Sparkman, and asked for a vote. **Vote by roll call: Su, aye; Alfrey, aye; Sparkman, aye; Rienks, aye; Bedard, absent. Motion carried.**

Chair Su thanked Mr. Vasquez, who then departed the meeting.

6. Hospital Security and Threat Management Update

Dr. Alfrey presented an update in a memo from Mr. Vernon Moreno, VP Support Services, to be included with these minutes (attached).

Partnerships with local law enforcement agencies continue. Education continues, including for all employees, and beginning soon for community providers in clinics. Code Silver (Weapon) training and drills are scheduled for employees November 1 and 4.

7. Committee Reports

A. Finance & Audit Committee (did not meet, next meets Oct 18)

Dr. Alfrey reported that the committee next meets October 18 to review the District's financial reports.

B. Lease & Building Committee (met October 10)

Ms. Rienks reported that the committee met yesterday and will meet October 24 to plan for the webinar "Health Effects of Climate Change." Panelists will be Dr. Lisa Santora of Marin HHS, and Mr. Chris Tubbs, Chief of Southern Marin Fire District. A future webinar will be on adolescent mental health and eating disorders.

8. Reports

A. District CEO's Report

Dr. Klein reported. The hybrid OR construction is on schedule and on budget, scheduled to open in September 2023.

Plans for a medical hub in Petaluma are underway and expansion in Napa proceeds. Dermatology clinic is moving to Novato on Rowland Way. Rheumatology is moving to Terra Linda. Orthopedics expansion will be completed in January 2023.

Outpatient Network practices are being evaluated for combining facilities of like specialties for efficiency.

Dr. Klein met recently with Ms. Samantha Ramirez (present at this meeting), and will begin her orientation after she is sworn in as the MHD Division 1 Director on December 13. Dr. Bedard's final meeting as Director will be November 8.

Planning for the MHD Board Annual Retreat is underway, date early in the new year.



Dr. Klein and Dr. Bedard both attended the ACHD Annual Meeting in Orange County last month, attending very productive meetings, including the CEO round table.

As approved by the District Board, the \$10,000 gift has been sent to Marin Community Clinics.

Ms. Jill Kinney, Director of Communications, reported that her team is finalizing the District Annual Newsletter. Draft will be sent to the Board members for their review.

Dr. Klein reported that plans for the new Ambulatory Services Building may be done by early January. Financing options are being explored; Mr. Brettner commented on the timing of bond financing.

Dr. Klein was recently interviewed on a national podcast about being a successful independent healthcare system, and how MarinHealth has thrived and survived in difficult times.

B. Hospital CEO's Report

Dr. Klein reported that the 2023 hospital budget is nearly complete. Major challenges are rising costs of labor and supplies and pharmaceuticals, predicting of patient volumes and the pressures of market conditions. The long-range financial plan will be discussed at the MHMC Board Strategic Planning Retreat next week.

The Fitch bond rating is Stable. The meeting with S&P is on November 2.

Epic/APeX medical record system was activated on August 6 and is going very well, thanks to all medical and hospital staff.

The Foundation Gala on October 8 was a success, raising nearly \$1.0M in support of pediatric emergency services.

As of today, the hospital has had 416 days without a serious patient safety event, an extraordinary marker.

The hospital is prepared for the unannounced Joint Commission survey that may come at any time.

Covid-positive patients averaged 4.7 in September. All staff are now receiving Covid boosters and mandatory flu vaccinations.

Visitor policy has eased. Masking is currently optional in non-patient-care areas. CDPH and Marin HHS guidelines are minimum standards being followed.

Work continues to improve patient access in the hospital and the Network clinics.

Wait times in Emergency are improving through staffing and logistical changes. As patient volumes remain high, the "left without being seen" rate has dropped significantly.

Financially, the hospital is doing well as patient volumes remain strong. Investments are showing unrealized losses due to market conditions.

Chair Su asked if the virtual format of these Board meetings will change in light of Covid restrictions being eased, and when in-person meetings will resume. Dr. Klein noted that the Board could meet in person in the hospital's Inverness Room, with a Zoom option, with public access via Zoom. Mr. Leary will review the current Brown Act directives on virtual/hybrid meeting practice and report back to the Board. It was generally agreed that hybrid meetings for this group were acceptable. Chair Su suggested continuing with Zoom-only for the time being, and all agreed.



C. Chair's and Board Members' Reports

Dr. Alfrey noted that the new electric bikes are extremely dangerous, as trauma cases prove, and this should be addressed.

Dr. Alfrey further noted that the forced relocation of 99 families in the Canal area poses a serious health issue, and should be addressed.

There were no further reports.

9. Agenda Suggestions for Future Meetings

Dr. Alfrey suggested that the danger of electric bikes should be addressed by this Board.

Dr. Alfrey noted that, regarding the housing relocation in the Canal area, the District Board has a responsibility to discuss how to respond.

Ms. Rienks agreed that housing and needs assessment should be agendaized. A County representative should be invited to address this as well as food insecurity.

10. Adjournment

Chair Su adjourned the meeting at 6:58 pm.

From: [Alfrey, Edward](#)
To: [Weiner, Louis N](#)
Subject: Fwd: Marin Health District Board Safety/Security Update
Date: Wednesday, October 12, 2022 8:20:02 AM
Attachments: [image001.png](#)

FYI. This can be added to the minutes. Thanks

EA

Sent from my iPhone

Begin forwarded message:

From: "Alfrey, Edward" <Edward.Alfrey@mymarinhealth.org>
Date: October 11, 2022 at 5:13:08 PM PDT
To: "Moreno, Vernon" <Vernon.Moreno@mymarinhealth.org>
Subject: Re: Marin Health District Board Safety/Security Update

No worries and thanks for the update.

EA

From: Moreno, Vernon <Vernon.Moreno@mymarinhealth.org>
Sent: Monday, October 10, 2022 6:57 AM
To: Alfrey, Edward <Edward.Alfrey@mymarinhealth.org>
Subject: Marin Health District Board Safety/Security Update

Dr. Alfrey – Good morning

My apologies for not having pushed this update out earlier. I did not realize until over the weekend. Please review and let me know if there are any questions or comments you may have

Partnership with Law Enforcement Agencies

- Continuing to refine and incorporate San Quentin Officer response in our facility wide response plan at the Medical Center.
- On target to meet with surrounding Law Enforcement Agencies supporting Medical Clinics in Marin, Sonoma and Napa Counties

Education

- Medical Center contracted officers went through Active Threat training in October. Refreshers presented weekly.
- 2022 Healthstreams education due for all employees by 11/30/22.
- In initial stages of reviewing training material for changes in 2023

- Active Threat training material available to community providers 1Q, 2023

Drills

- Table top Code Silver (Weapon) training scheduled for November 1st and November 4th. The three (3) table top exercise planned will include representation with San Quentin and Marin County Sherriff Officers involved in Drill.

Vernon Moreno, MHA

Vice President of Support Services

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