

# MARIN HEALTHCARE DISTRICT

100-B Drake's Landing Road, Suite 250, Greenbrae, CA 94904  
[www.marinhealthcare.org](http://www.marinhealthcare.org)

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[info@marinhealthcare.org](mailto:info@marinhealthcare.org)

Fax: 415-464-2094

**TUESDAY, MARCH 12, 2024**  
**BOARD OF DIRECTORS**  
**5:30 PM: REGULAR OPEN MEETING**

**Board of Directors:**

**Chair:** Edward Alfrey, MD (Div. 5)  
**Vice Chair:** Ann Sparkman, RN/BSN, JD (Div. 2)  
**Secretary:** Jennifer Rienks, PhD (Div. 4)  
**Directors:** Brian Su, MD (Div. 3)  
Samantha Ramirez, BSW (Div. 1)

**Staff:**

David Klein, MD, MBA, CEO  
Eric Brettner, CFO  
Colin Leary, General Counsel  
Tricia Lee, Executive Assistant

**Location:**

MarinHealth Medical Center  
Conference Center  
250 Bon Air Road, Greenbrae CA

**Public option: Zoom video:**

<https://mymarinhealth.zoom.us/join>  
Meeting ID: 987 7245 6255  
Passcode: 156223  
Or via Zoom telephone: 1-669-900-9128

**AGENDA**

	<u>Presenter</u>	<u>Tab #</u>
<b><u>5:30 PM: REGULAR OPEN MEETING</u></b>		
1. Call to Order and Roll Call	Alfrey	
2. General Public Comment <i>Any member of the audience may make statements regarding any items NOT on the agenda. Statements are limited to a maximum of three (3) minutes. Please state and spell your name if you wish it to be recorded in the minutes.</i>	Alfrey	
3. Approve Agenda (action)	Alfrey	
4. Approve Minutes of the Regular Meeting of February 13, 2024 (action)	Alfrey	#1
5. Approve Change Healthcare Funding Agreement pursuant to (action) Section 10.1(d) of MHMC Bylaws	Klein	#2
6. MHD Rebranding Logo	Kinney	#3
7. Healthcare Advocacy and Emerging Challenges and Trends	Klein	
8. Committee Reports		
A. Finance & Audit Committee ( <i>did not meet</i> )	Su	
B. Lease, Building, Education & Outreach Committee ( <i>did not meet</i> )	Reinks	

The agenda for the meeting will be posted and distributed at least 72 hours prior to the meeting.  
In compliance with the Americans with Disabilities Act, if you require accommodations to participate in a District meeting please contact the District office at 415-464-2090 (voice) or 415-464-2094 (fax) at least 48 hours prior to the meeting.  
Meetings open to the public are recorded and the recordings are posted on the District web site.

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**5:30 PM: REGULAR OPEN MEETING**

9. Reports

A. District CEO's Report

*Klein*

B. Hospital CEO's Report

*Klein*

C. Chair's and Board Members' Reports

*All*

10. Agenda Suggestions for Future Meetings

*All*

11. Adjournment of Regular Meeting

*Alfrey*

*Next Regular Meeting: Tuesday, April 9, 2024 @ 5:30 p.m.*

**Tab 1**



**MARIN HEALTHCARE DISTRICT  
BOARD OF DIRECTORS**

**REGULAR MEETING**

**Tuesday, February 13, 2024 @ 5:30 pm  
MarinHealth Medical Center  
Conference Center**

**MINUTES**

**1. Call to Order and Roll Call**

Chair Alfrey called the Regular Meeting to order at 5:34 pm.

*Board members present:* Chair Edward Alfrey, MD; Vice Chair Brian Su, MD;  
Secretary Ann Sparkman, RN/BSN, JD (via Zoom); Jennifer Rienks, PhD;  
Samantha Ramirez, BSW (via Zoom)

*Staff present:* David Klein, MD, CEO; Eric Brettner, CFO; Colin Leary, General Counsel;  
Tricia Lee, EA

*Guest Present:* Jill Kinney, VP Marketing; Watson Creative

**2. General Public Comment**

There was no public Comment

**3. Approve Agenda**

Ms. Sparkman moved to approve the agenda as presented. Ms. Rienks seconded. **Vote: all ayes.**

**4. Approve Minutes of the Regular Meeting of January 9, 2024**

Ms. Sparkman moved to approve the minutes as presented. Ms. Ramirez seconded. **Vote: all ayes.**

**5. Disclosure of Action taken at Board Special Closed Session, January 26, 2024**

Dr. Klein reported on the Board's Annual Retreat closed session on January 26, 2024. No action was taken at that meeting, at which several topics were discussed:

- Healthcare Trends
- MarinHealth's Strategic Plan
- 2024 Community Outreach

**6. Appointment of District Board Committee Members 2024**

**A. Finance & Audit Committee**

Dr. Alfrey nominated Dr. Su as Chair of the Finance & Audit Committee for 2024, with Ms. Sparkman to continue as a member. Each has agreed and accepted. Ms. Sparkman moved to approve. Dr. Su seconded. **Vote: all ayes.**





B. Lease & building Committee

Dr. Alfrey nominated Ms. Rienks to continue as Chair of the Lease & Building Committee for 2024, with Ms. Ramirez to continue as a member. Each has agreed and accepted. Dr. Su moved to approve. Ms. Sparkman seconded. **Vote: all ayes.**

7. **Approval of Q3 2023 MarinHealth Medical Center Report of Performance Metrics and Core Services**

Dr. Klein presented the report (Tab #2) and noted that all Tier 1 and Tier 2 metrics are in compliance.

*Schedule 1: HCAHPS (Patient Satisfaction)* – Ms. Lynn Seaver-Forsy (Executive Director of Quality Services) commented. Scores have increased across all areas. Dr. Alfrey commented on the increase in ratings.

Dr. Su asked what changes have been made to see the scores continue to improve over the last 2 quarters; Ms. Seaver-Forsy highlighted the teams focused specifically on hourly rounding in the patient rooms, ensuring the white boards in patient rooms are updated with specific information regarding their care team, patient and family goals.

*Schedule 2: Finances* – Dr. Klein noted that we have had a very successful year and ahead of budget. Dr. Klein noted that EBIDA and operating income are favorable to budget with a significant increase in volume.

*Schedule 3: Clinical Quality Reporting Metrics* – Ms. Seaver-Forsy noted that most all metrics are generally favorable to target or better.

*Schedule 4: Community Benefit Summary* – Report given

*Schedule 5: Nursing Turnover* – Statistics reviewed

*Schedule 6: Ambulance Diversion* – Reviewed

Chair Alfrey asked for a motion to approve the Report. Ms. Rienks moved to approve the Report as presented. Dr. Su seconded. **Vote: all ayes.**

8. **MHD Rebranding Logo Proposal**

Watson Creative presented their initial design concepts for the new logo, which were inspired by the MarinHealth Care brand. The presentation featured four design directions, each with a unique color scheme and photography style.

The board agreed to move forward with the favored option. Watson Creative will take the boards favored options in to the next development phase and bring that to the board meeting in March.

9. **Healthcare Advocacy and Emerging Challenges and Trends**

Dr. Klein reported on areas of focus at the California Hospitals Association (CHA) Level, such as insurer accountability, seismic reform and the new office of HealthCare Affordability.

Dr. Klein also reported on CA AB 977 - Protection from assault for healthcare workers has passed through the Assembly and on to the Senate.

Dr. Klein also discussed the progress related to e-bike legislation and the resistance from the Department of Transportation and the consultant they have engaged. Dr. Klein suggested that the MHD Board as a collective send a letter to the Assembly Transportation Chair and the consultant.



## **10. Committee Reports**

### *A. Finance & Audit Committee*

Chair Alfrey reported that the committee met on January 30. Mr. Brettner spoke on the investments for the Marin Healthcare District. Of note the 4<sup>th</sup> quarter investments were positive. Expenses continue to be below budget.

### *B. Lease, Building, Education and Outreach Committee*

Ms. Rienks reported that the Committee met on January 18, to work on the planning for the “Healthy Cooking” event on February 29. The venue has changed and will now take place at the Community Center.

## **11. Reports**

### *A. Hospital and District CEO’s Report*

Dr. Klein reported on the hospital’s performance, noting a strong year-end financial close with a positive operating margin.

Dr. Klein reported on the recruitment of new physicians and active members of the medical staff.

Dr. Klein also reported on the hospital’s “green building” status.

The Petaluma medical hub is under construction and scheduled to be completed in November.

The need for replacement options for imaging, specifically MRI. During which time a portable MRI trailer will be available at the hospital.

Safety and security measures near completion of cost and feasibility study for the AI metal detection for the Emergency Room as well as the electronic visitor management system.

The MarinHealth Town Hall on February 13 was very well attended. Unit Practice Council was spotlighted at this month’s town hall.

Russ Peckenpaugh, VP of IT has announced his retirement. A search has been initiated for candidates.

The Board Pharmacy Survey was successful.

Dr. Klein provided the results of the annual employee engagement survey.

Dr. Chandrasena presented the results of the annual physician engagement survey.

Marinhealth has been named among the top 5% in that nation and was recognized as the best hospital in the area by the Marin IJ.

### *B. Chair’s and Board Members’ Reports*

Ms. Rienks commented February is American Heart Month as well as Heart Failure Awareness Week. Also discussed was the potential for correspondence, including news letters. Ms. Rienks, would like to do further research, as well as discuss it at the Lease and Building Committee before bringing it back to the Regular Board Meeting.

Dr. Su commended Dr. Klein and team acknowledging the financial success of the hospital.

Chair Alfrey discussed the opportunity for to apply for grants to support projects related to social determinants of health.



**12. Agenda Suggestions for Future Meetings**

Future meeting topic to include:

- Review of Bylaws
- Topics from the Retreat
- Review of Apps for future Board Meetings.

**13. Adjournment of Regular Meeting**

Chair Alfrey adjourned the meeting at 7:27 pm.

DRAFT

## Tab 2



**MARIN HEALTHCARE DISTRICT BOARD OF DIRECTORS  
RESOLUTION NO. 2024-02**

**RESOLUTION OF THE BOARD OF DIRECTORS OF  
MARIN HEALTHCARE DISTRICT  
APPROVING CHANGE HEALTHCARE FUNDING AGREEMENT**

**WHEREAS**, the Marin Healthcare District (the “District”) owns a hospital in Greenbrae, Marin County, California (the “Hospital”) that it leases to, and is operated by, Marin General Hospital dba MarinHealth Medical Center (“MHMC”), a California nonprofit public benefit corporation; and

**WHEREAS**, the District is the sole corporate member of MHMC; and

**WHEREAS**, on February 21, 2024, Change Healthcare Operations, LLC (“Change Healthcare”), a division of UnitedHealth Group that provides services including claims processing, payment, and revenue cycle management to healthcare providers nationwide, including MHMC, disclosed that it had been impacted by a ransomware attack that is disrupting claims payments to some providers (the “Incident”); and

**WHEREAS**, Change Healthcare has proposed to providers a Temporary Funding Assistance Program pursuant to which, subject to qualifying under certain program criteria, Change Healthcare would make a provider eligible to receive and hold a to-be-determined amount without interest, such amount to be due and payable with limited notice from Change Healthcare (the “Funding Program”); and

**WHEREAS**, while the effects of the Incident, if any, on MHMC are unclear, because the Incident could potentially affect MHMC and impact its cash flow, MHMC management recommends that MHMC have the flexibility to participate in such Funding Program on short notice as needed; and

**WHEREAS**, in the event that MHMC participates in the Funding Program and Change Healthcare issues funds to MHMC thereunder, MHMC’s obligation to repay those funds would constitute debt of MHMC; and

**WHEREAS**, pursuant to Section 10.1(d) of the Bylaws of MHMC, the approval of the District is required for MHMC to enter into any transaction that would cause MHMC’s Debt to Capitalization Ratio to exceed 50%, which ratio is above 50% as of the date of these resolutions; and

**WHEREAS**, MHMC now seeks and desires the consent and approval of the District for MHMC to participate in the Funding Program under such terms as MHMC management deems appropriate and, if eligible, receive and be obligated to repay funds thereunder not to exceed \$32,000,000; and

**WHEREAS**, the Board of Directors of the District (the “Board”) wishes to approve, pursuant to Section 10.1(d) of the Bylaws of MHMC, MHMC to participate in the Funding Program and the execution and delivery by MHMC of all agreements and documents relating thereto.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Directors of Marin Healthcare District, as follows:

**Section 1. Recitals.** The foregoing recitals are true and correct and the Board so finds and determines.

**Section 2. Approval of Funding Program Participation.** The Board hereby approves, pursuant to Section 10.1(d) of the Bylaws of MHMC, MHMC to participate in the Funding Program as described herein.

**Section 3. Effective Date.** This Resolution shall take effect from and after the date of its passage and adoption.

**PASSED AND ADOPTED** by the Board of Directors of the Marin Healthcare District at its meeting on March 12, 2024, by the following vote:

AYES:

NOES:

ABSENT:

ABSTENTIONS:

ATTEST:

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Edward Alfrey, MD  
Chair of the Board

---

Jennifer Rienks, PhD  
Secretary of the Board

## **Tab 3**



MARCH 12, 2024

# MARIN HEALTHCARE DISTRICT

## Creative Refinement



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WATSONCREATIVE.COM

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MARCH 12, 2024

## What we will be showing:

Logo System (2 options)

Colors

Type System

Graphics

Photo Direction

Mockups

**FEEDBACK:**

**Option 01 and Option 03 Logos liked.**

**Colors from Opt 01 approved.**

**Photography directions of 1, 2 & 4 combined.**

**New type direction.**

# Marin Healthcare District's New Brand Identity

(with Option 01 logo)





**marin**  
healthcare  
district









Primary Colorway



Higher Contrast Option Using  
Dark Green Rather Than Blue in  
Primary Colorway



One Color - Black



One Color - White



Grayscale



### Forest Shade

RBG / 0, 53, 24  
CMYK / 90, 47, 92, 63  
HEX / #003518

### Fresh Grass

RBG / 0, 139, 78  
CMYK / 97, 17, 100, 4  
HEX / #008b4e

### Deep Valley

RBG / 1, 89, 43  
CMYK / 99, 36, 100, 34  
HEX / #01592b

### Rolling Hills

RBG / 155, 180, 20  
CMYK / 48, 10, 100, 0  
HEX / #9bb414

### Clean Breeze

RBG / 243, 243, 241  
CMYK / 3, 2, 3, 0  
HEX / #f3f3f1

### Ocean Blue

RBG / 0, 128, 184  
CMYK / 92, 38, 6, 0  
HEX / #0080b8

### Midnight

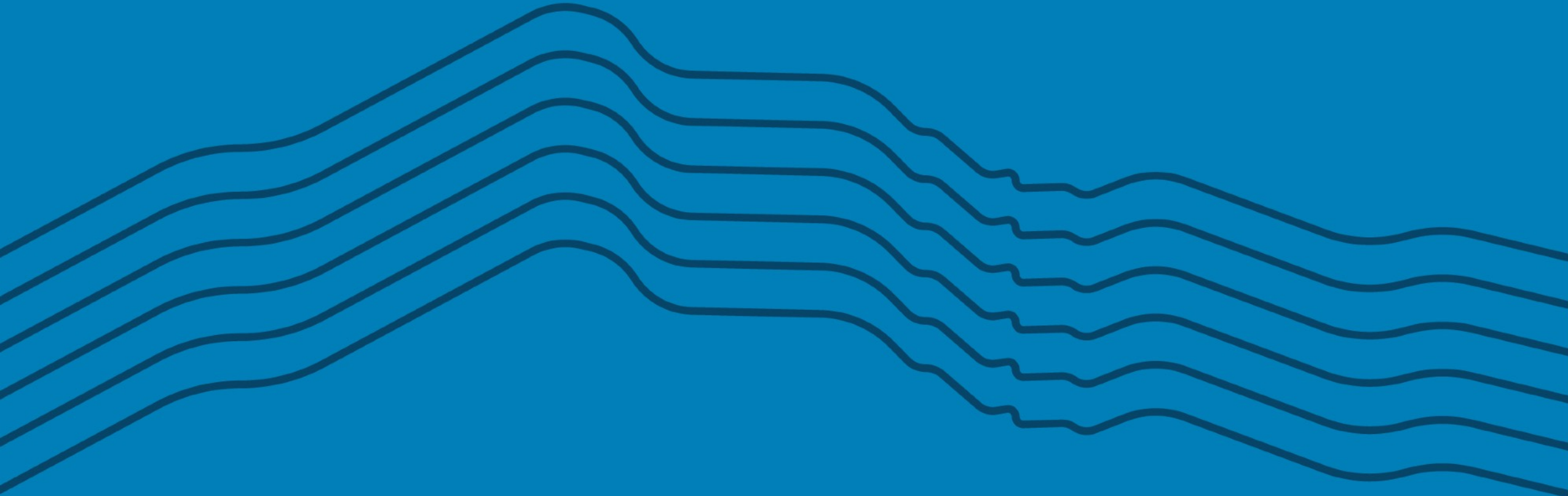
RBG / 0, 82, 104  
CMYK / 100, 58, 43, 22  
HEX / #005268



Clean Breeze  
and White



Rolling Hills  
and Deep Valley



Ocean Blue  
and Midnight



Forest Shade  
and Deep Valley



# Creating a healthier Marin together.

Sarabun / Bold

## One Step at a Time

Inter / Semibold

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Inter / Regular

**LEARN MORE**

Sarabun / ExtraBold

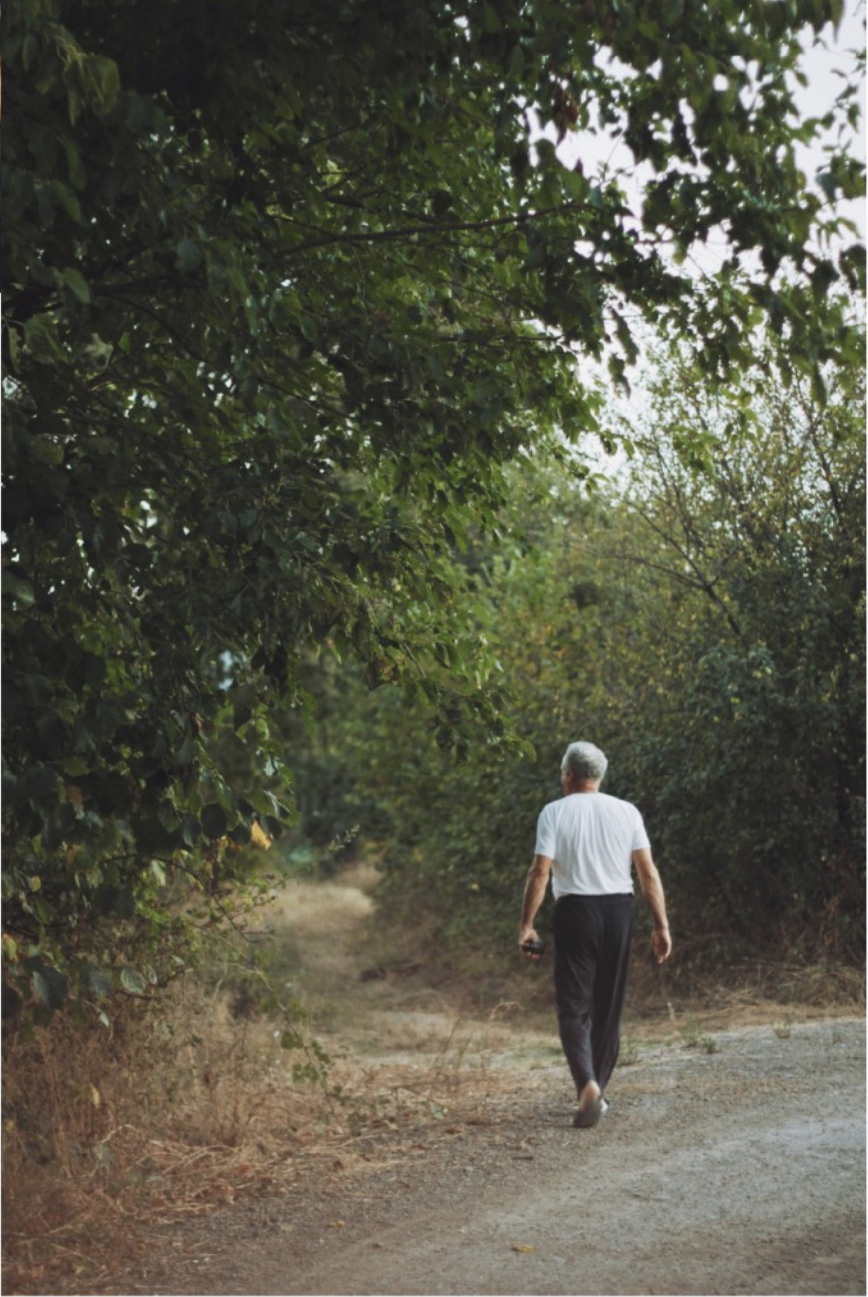
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Photography / People Focused









**Putting it all into action.**

(Reminder that these are mockups only)





Creating a healthier Marin together.

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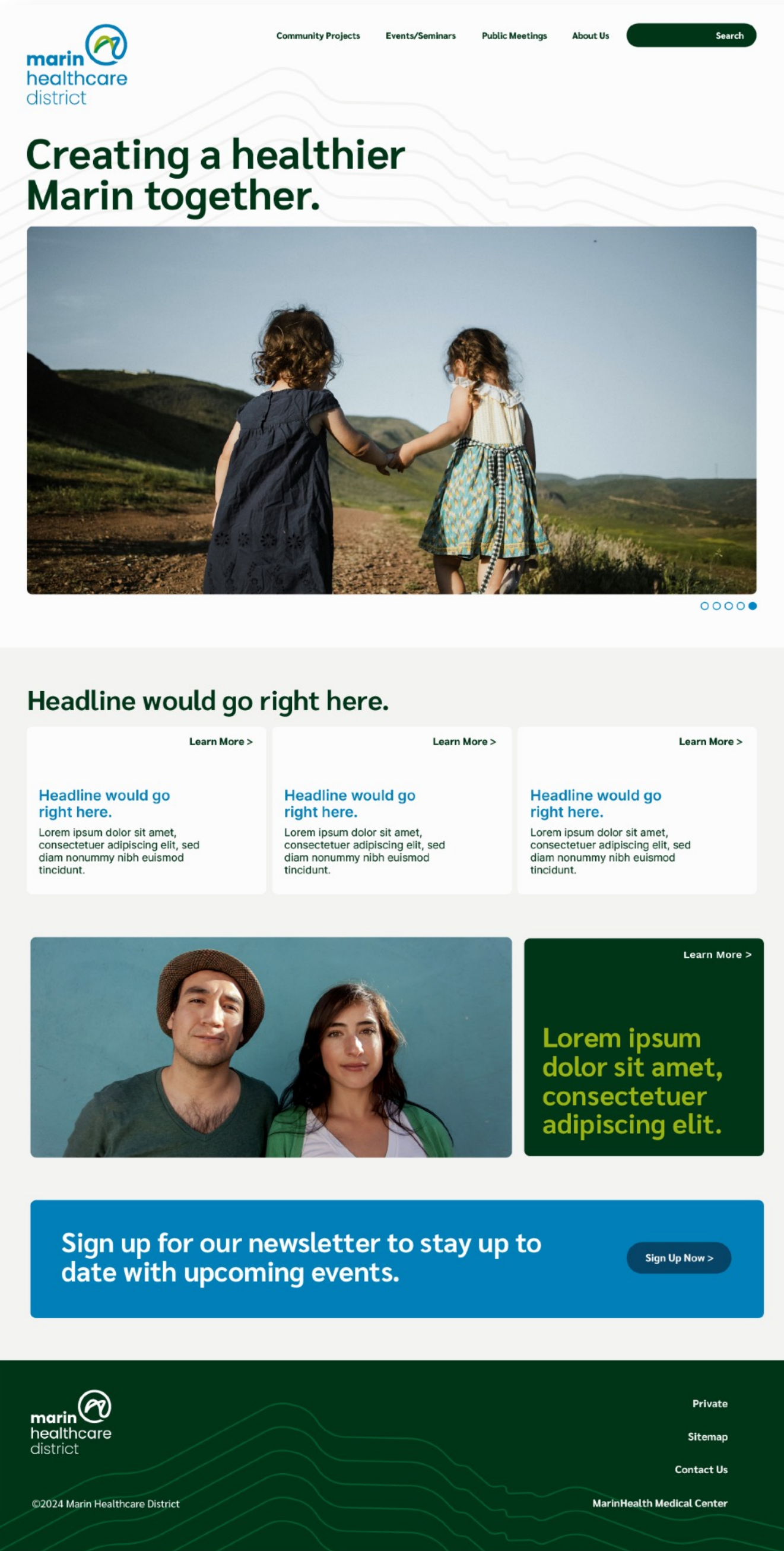
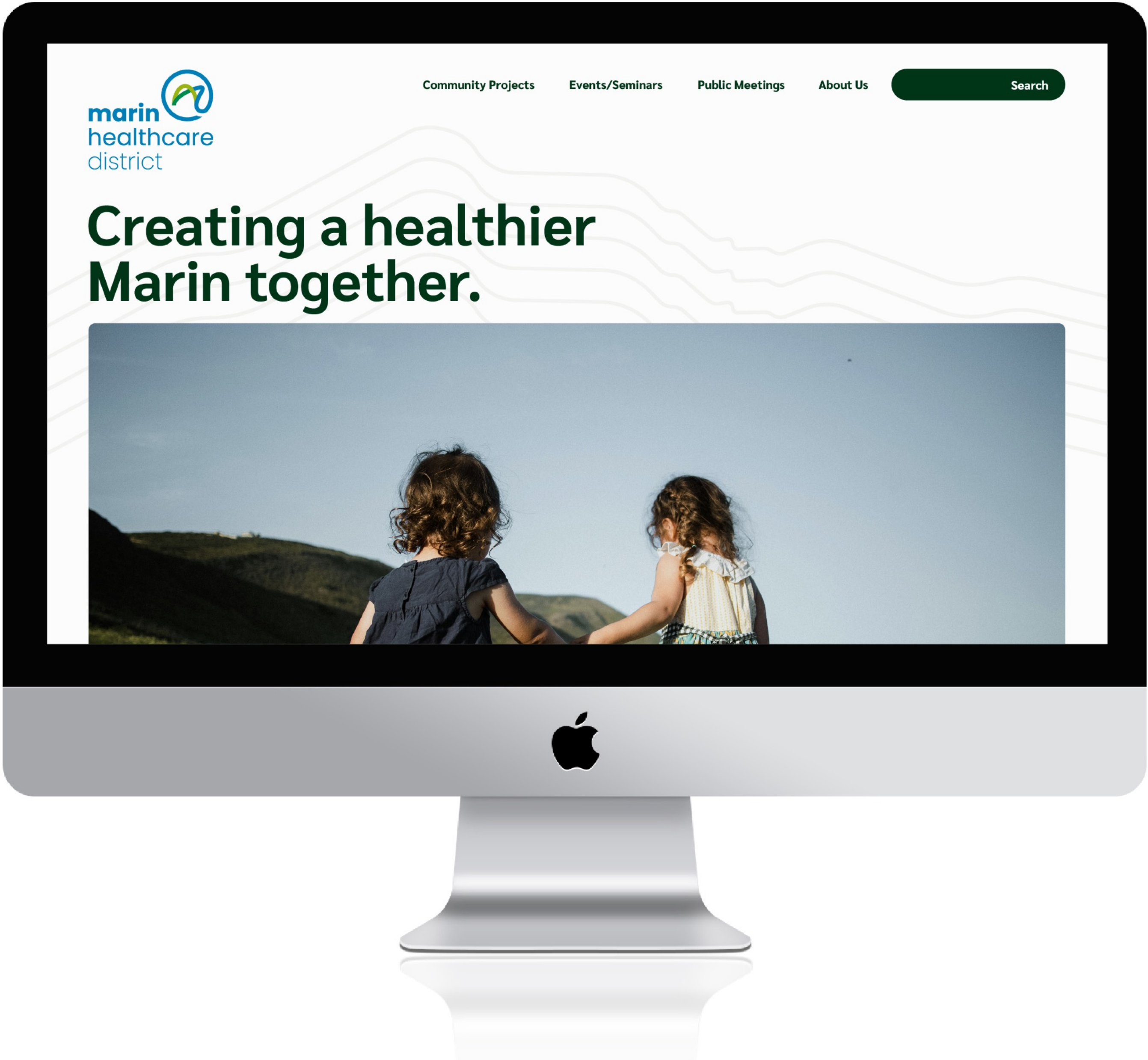
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One step at a time.







# Free cooking demonstration with celebrity chef Hugh Groman.



## Brought to you by the Marin Healthcare District

Need inspiration for preparing fresh, healthy meals? Join Hugh Groman as he teaches you how to prepare healthy meals that are bursting with flavor. Hugh will create four phenomenal dishes that will wow any crowd. From the starters to the main course and all of the sides. Finally, for the sweet lovers out there, Hugh prepares a fabulous healthy dessert that your friends and family will love. A full tasting of each course is included.



Hugh Groman has a love for simple, vibrantly flavored food, and attention to detail has made him one of the leading caterers in the Bay Area. Hugh has catered events honoring such notables as Barack Obama, Mikhail Baryshnikov, Harry Belafante, Harrison Ford and more.

<b>Event Details</b>	<b>Date</b> February 29, 2024	<b>Location</b> MarinHealth Medical Center 250 Bon Air Rd   Greenbrae, CA 94904
	<b>Time</b> 5:30-7:30pm	<b>RSVP Required by February 20th at:</b> MyMarinHealth.org/CookingDemo



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# Marin Healthcare District's New Brand Identity

(with Option 02 logo)





**marin  
healthcare  
district**









Primary Colorway



One Color - Black



One Color - White



Grayscale

### Forest Shade

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CMYK / 90, 47, 92, 63  
HEX / #003518

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HEX / #f3f3f1

### Ocean Blue

RBG / 0, 128, 184  
CMYK / 92, 38, 6, 0  
HEX / #0080b8

### Midnight

RBG / 0, 82, 104  
CMYK / 100, 58, 43, 22  
HEX / #005268

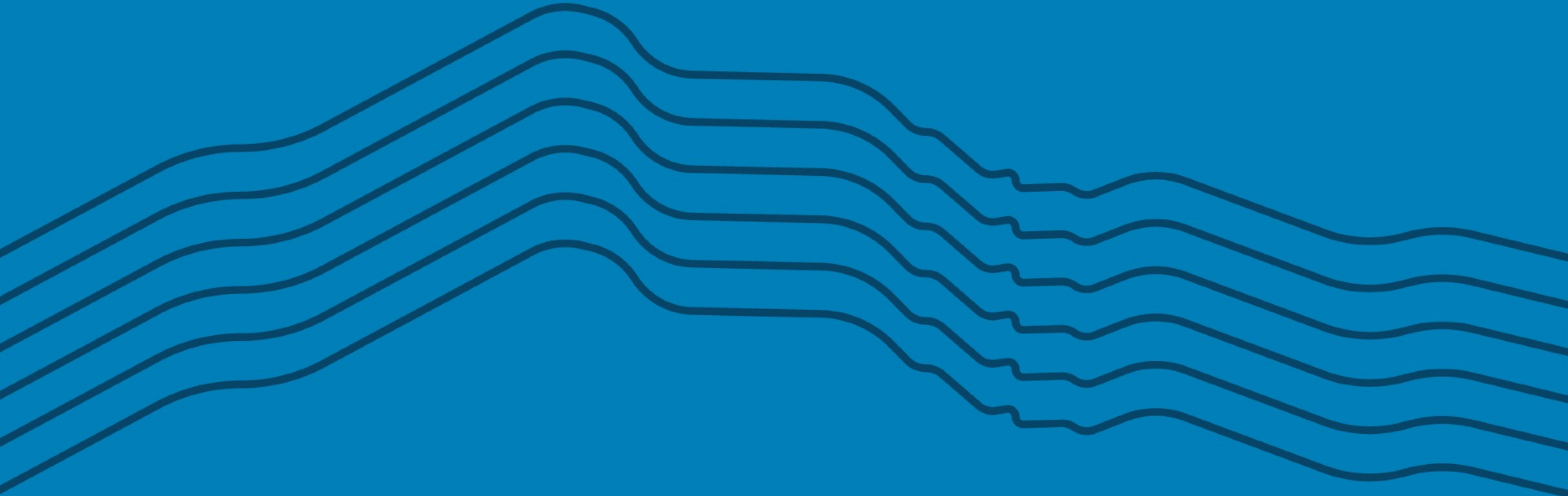




Clean Breeze  
and White



Rolling Hills  
and Deep Valley



Ocean Blue  
and Midnight



Forest Shade  
and Deep Valley



# Creating a healthier Marin together.

Sarabun / Bold

## One Step at a Time

Inter / Semibold

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Inter / Regular

**LEARN MORE**

Sarabun / ExtraBold

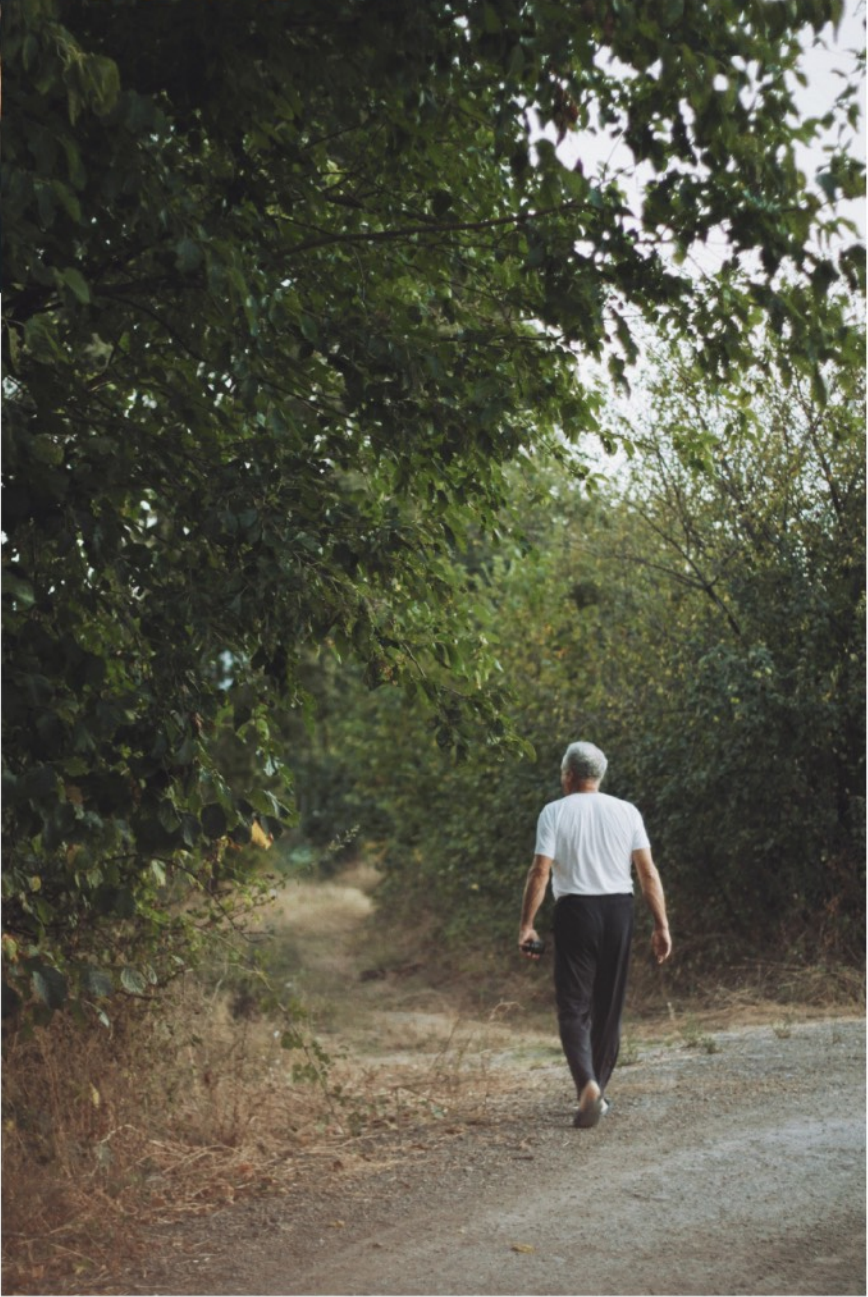
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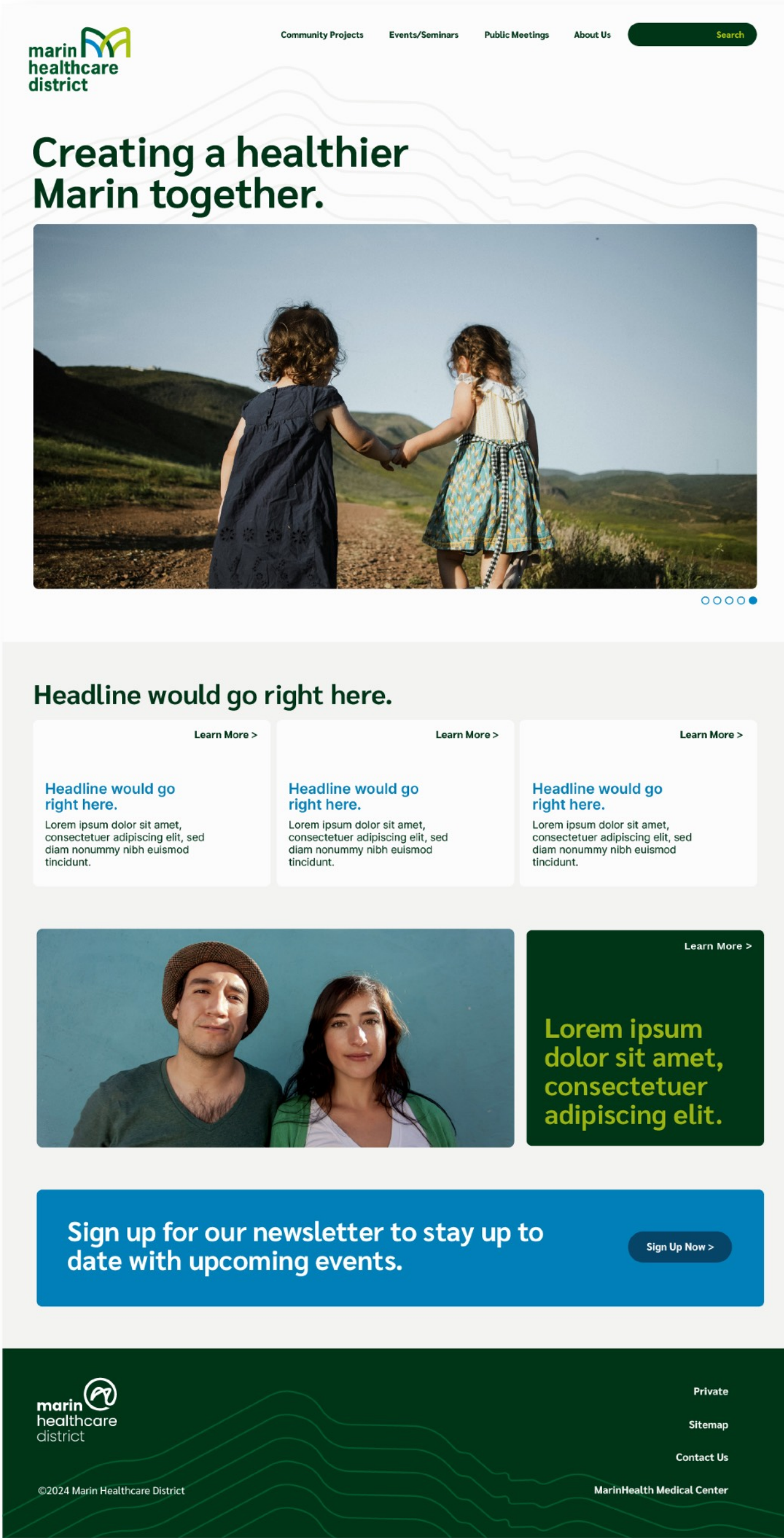
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One step at a time.









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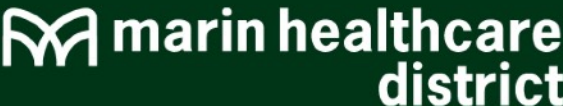
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### Free cooking demonstration with celebrity chef Hugh Groman.



#### Brought to you by the Marin Healthcare District

Need inspiration for preparing fresh, healthy meals? Join Hugh Groman as he teaches you how to prepare healthy meals that are bursting with flavor. Hugh will create four phenomenal dishes that will wow any crowd. From the starters to the main course and all of the sides. Finally, for the sweet lovers out there, Hugh prepares a fabulous healthy dessert that your friends and family will love. A full tasting of each course is included.

[Learn More](#)

#### Event Details

**Date**  
February 29, 2024

**Time**  
5:30-7:30pm

**Location**  
MarinHealth Medical Center  
250 Bon Air Rd.  
Greenbrae, CA 94904

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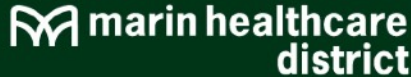
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MARCH 12, 2024

## NEXT STEPS

Final file handoff.

