

# MARIN HEALTHCARE DISTRICT

100-B Drake's Landing Road, Suite 250, Greenbrae, CA 94904

Telephone: 415-464-2090

Fax: 415-464-2094

Website: [www.marinhealthcare.org](http://www.marinhealthcare.org)

Email: [info@marinhealthcare.org](mailto:info@marinhealthcare.org)

## BOARD OF DIRECTORS FINANCE & AUDIT COMMITTEE MONDAY, JULY 29, 2024 @ 5:30 P.M.

### Committee:

**Chair:** Brian Su, MD

**Members:** Ann Sparkman, RN/BSN, JD

### Location:

Marin Healthcare District Office

100B Drakes Landing Road, Suite 250

Greenbrae, CA 94904

**Staff:** David Klein, MD, CEO

Eric Brettner, CFO

Brad Malsed, Exec Director Financial Planning

Mary Hard, Dir, System Budgeting and Reporting

**Support:** Tricia Lee, EA

### AGENDA

- |   |          | <u>TAB</u> |
|---|----------|------------|
| 1. Call to Order / Approval of the Agenda (action)  | Su       |            |
| 2. Approval of the Minutes of the MHD Finance & Audit Committee Meeting of June 19, 2024 (action)   | Su       | #1         |
| 3. Public Comment<br><i>Any member of the audience may make statements regarding any item NOT on the agenda. Statements are limited to a maximum of three (3) minutes. Please state and spell your name if you wish it to be recorded in the minutes.</i> | Su       |            |
| 4. Review Marin Healthcare District FY 2025 Operating Budget (action)   | Brettner | #2         |
| 5. District Financial Report<br>A. May 2024<br>B. June 2024   | Brettner | #3         |
| 6. Adjournment  | Su       |            |

*Next meeting: TBD*

A copy of the agenda for the Meeting will be posted and distributed at least seventy-two (72) hours prior to the meeting.

In compliance with the Americans with Disabilities Act, if you require accommodations to participate in a District meeting please contact the District office at 415-464-2090 at least 48 hours prior to the meeting.

**Tab 1**

# MARIN HEALTHCARE DISTRICT

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## Board of Directors Finance and Audit Committee Tuesday, June 19, 2024 @ 5:30 pm Marin Healthcare District Office

### MINUTES

#### 1. Call to Order

Chair Su called the meeting to order at 5:31 pm.

#### 2. Roll Call / Approval of Agenda / Approval of Minutes

*Committee members present:* Brian Su, MD (Chair); Ann Sparkman (Board Member);

*Staff members present:* Eric Brettner (CFO); Liz Lasnier (Controller); Tricia Lee, (EA)

*Guests present:* Brian Conner (Moss Adams)

*Approval of the Agenda:* It was moved, seconded and carried to approve the agenda as presented.

*Approval of the Minutes:* It was moved, seconded and carried to approve the minutes of the meeting of the committee on April 29, 2024.

#### 3. Public Comment

There was no public comment.

#### 4. Marin Healthcare District: 2022 Report of Independent Auditors

Mr. Conner of Moss Adams presented the Audit Results (Tab #2) and the Report of Independent Auditors (Tab #3). Moss Adams has given an Unmodified Opinion, the highest level of assurance that the financial statements are presented fairly and in accordance with US GAAP. No material weaknesses were identified.

The areas of significant risk inspected in the audit were: tax assessment receivables and revenues, capital assets, commitments and contingencies, and management override of control via manual journal entries.

Among other normal assets and liabilities, the financial ratios and metrics reflect the results of the hospital construction on capital assets, bonds payable, tax revenue, lease receivables and deferred inflows, depreciation and amortization, and bond interest expenses.

There was no further discussion. **It was moved, seconded and carried to recommend the audit to the MHD Board of Directors for approval at their next Regular Meeting.**

#### 5. District Financial Reports

##### A. *April 2024*

Mr. Brettner reported that April's negative investment earnings of \$90K. Expenses were stable with minimal notable changes.

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**Board of Directors  
Finance and Audit Committee  
Tuesday, June 19, 2024 @ 5:30 pm  
Marin Healthcare District Office**

## MINUTES

Mr. Brettner provided an update on the FEMA reimbursement. The District is in the final stages with Cal OES of receiving the approved \$317K.

The balance sheet shows Tax Revenues Receivable has gone down by \$5.3M because county tax revenues received in April.

7. **Adjournment**

Chair Su adjourned the meeting at 6:18 pm.

DRAFT

## Tab 2



*Marin Healthcare District*

FY 2025 Operating Budget



7/29/2024

# FY 2025 Budget – Open Items

- General Obligation (GO) Bonds
  - As discussed in the District Board meetings the Hospital requires significant additional seismic work.
  - After further discussion at the Board we will need to update the budget to reflect bond issuance/other related costs not included in this draft.
- Mental Health Clinic Support
  - The Outpatient Behavioral Health Clinic operating losses have improved significantly but the clinic continues generates operating losses in 2024 and is projected to do so in 2025. See appendix for Clinic performance.
  - The Hospital would ask the district to consider continuing to fund \$100,000 to support the Outpatient Behavioral Health Clinic (included in this draft).

# FY 2025 Budget Assumptions - Receipts

- Rental Income
  - Increased 3.1% based on estimated 2024 CPI
- Investment Earnings
  - Based on conservative expected return from investment advisor
- Tax Revenue
  - In working with the County of Marin, we have calculated the amount to be \$14.3M in total for the 2015 and 2017 Bond Funds



# FY 2025 Budget Assumptions - Expenses

- Legal Fees
  - Expected expenses in 2025 based 3 years of historical data and input from internal legal counsel
- Audit Fees
  - 0% increase to FY2024 actuals. Fees are split 50/50 with Hospital
- Board Comp and Board Expenses
  - Compensation based on 3 years of historical data
  - \$12K for conferences
- Charitable Contributions
  - \$6K + additional \$10K to be used at District Board's discretion
- Advertising
  - \$10K to be used at District Board's discretion

# FY 2025 Budget Assumptions – Expenses (continued)

- Community Communications & Education
  - \$68.8K for events, \$16K for reports, and \$4K for Website – see slide 6 for detail
- Depreciation
  - Based on current fixed assets related depreciation expenses
- Mental Health Clinic Support
  - Previous 3-year commitment concluded in 2024
  - See slide 11 for current loss for discussion of potential future funding
- Mental Health Program Support
  - \$200K continued support pending District Board approval

# FY 2025 Budget Assumptions – Community Education

- Significant reduction of expenditures due to completion of Website & Logo in 2024 along with shifting of annual report to electronic distribution (\$56K reduction)
- Community Events
  - Seminars - 3 seminars x \$20K = \$60K
  - Pop-up Events - 4 events x \$2.2K = \$8.8K
- Reports
  - Annual Report deployed electronically - \$7K
  - Eblasts - 3 eblasts x \$3K = \$9K
- Website
  - Maintenance - \$4K

# FY 2025 Income Statement Budget

	GASB 87 Accounting Change	1/1/24 through 5/31/24 (5 months)			No accounting change	GASB 87 Accounting Change
	FY2024 Budget	To Date - Budget	To Date - Actual	Variance	FY2025 Budget	FY2025 Budget
Rental Revenue	\$ 92,743	\$ 37,972	\$ 269,566	\$ 231,594	\$666,919	\$ 175,590
Lease Interest Revenue	565,066	236,114	-	(236,114)	-	491,329
Investment Earnings	179,697	74,874	21,159	(53,715)	187,289	187,289
<b>Total Income</b>	<b>837,505</b>	<b>348,960</b>	<b>290,725</b>	<b>(58,234)</b>	<b>854,208</b>	<b>854,208</b>
Legal Fees	50,000	20,833	3,228	17,606	40,000	40,000
Accounting Fees	27,500	11,458	11,458	-	29,250	29,250
Board Compensation	14,000	5,833	3,780	2,053	12,000	12,000
Board Expenses	20,000	8,333	641	7,693	12,000	12,000
Election Expenses	200,000	-	-	83,333	-	-
Charitable Contributions	16,000	6,667	-	6,667	16,000	16,000
Advertising	17,000	7,083	-	7,083	10,000	10,000
Community Education	145,000	60,417	32,858	27,559	88,864	88,864
Dues	12,000	5,000	4,828	172	12,000	12,000
MHMC Program Support	200,000	83,333	83,333	-	200,000	200,000
MHMN Program Support	100,000	41,667	41,667	-	100,000	100,000
<b>Total Expense</b>	<b>801,500</b>	<b>250,625</b>	<b>181,792</b>	<b>152,166</b>	<b>520,114</b>	<b>520,114</b>
<b>Net Operating Income/(Loss) before Depr &amp; Bond-Related</b>	<b>36,005</b>	<b>98,335</b>	<b>108,933</b>	<b>10,598</b>	<b>334,094</b>	<b>334,094</b>
Depreciation Expense	11,878,774	4,949,489	4,949,482	7	11,878,757	11,878,757
<b>Net Operating Income/(Loss) before Bond-Related</b>	<b>(11,842,769)</b>	<b>(4,851,154)</b>	<b>(4,840,549)</b>	<b>10,605</b>	<b>(11,544,663)</b>	<b>(11,544,663)</b>
<b>Bond-Related Revenue (Expense)</b>						
Tax Revenue	15,101,308	6,292,212	6,292,212	0	14,280,222	14,280,222
Bond Fund Earnings	66,257	27,607	155,745	128,138	74,758	74,758
Bond Interest Expense	(14,219,642)	(5,924,851)	(5,933,531)	(8,680)	(14,164,308)	(14,164,308)
<b>Net Income/(Loss)</b>	<b>\$ (10,894,845)</b>	<b>\$ (4,456,187)</b>	<b>\$ (4,326,123)</b>	<b>\$ 130,064</b>	<b>\$ (11,353,992)</b>	<b>\$ (11,353,992)</b>

# FY 2025 Balance Sheet Budget

## Marin Healthcare District Balance Sheet

	12/31/2023	Expected 12/31/2024	Expected 12/31/2025
<b>Current Assets</b>			
Cash	867,658	911,488	1,070,261
Investment	3,690,043	3,825,811	4,001,132
Tax Revenues Receivable	6,794,729	6,418,112	5,640,566
Prepaid Expenses	-	6,000	6,000
<b>Total Current Assets</b>	<b>11,352,430</b>	<b>11,161,411</b>	<b>10,717,959</b>
Property, plant, and equipment, net	386,798,711	376,817,047	365,927,959
Parking Garage, net	19,276,460	18,369,266	17,379,602
Assets Limited To Use - Sinking Funds	11,946,664	11,121,334	8,139,726
Lease Receivable	10,989,350	10,822,652	10,634,865
Deposits & Retainers	36,000	36,000	36,000
<b>Total Non-Current Assets</b>	<b>429,047,185</b>	<b>417,166,298</b>	<b>402,118,152</b>
<b>Total Assets</b>	<b>440,399,615</b>	<b>428,327,709</b>	<b>412,836,111</b>
<b>Current Liabilities</b>			
Accounts Payable	735	501	501
Interest Payable	6,340,375	6,340,375	5,984,278
Accrued Expenses	28,175	38,599	39,790
Other Current Liabilities	9,915,340	9,471,170	9,020,162
Related Party Payables	(691)	-	-
Current Bond Maturities	1,250,000	1,570,000	1,915,000
<b>Total Current Liabilities</b>	<b>17,533,934</b>	<b>17,420,644</b>	<b>16,959,730</b>
Bonds Payable	362,540,000	360,970,000	359,055,000
Bond Premium	21,630,790	20,654,362	19,677,934
<b>Total Liabilities</b>	<b>401,704,724</b>	<b>399,045,006</b>	<b>395,692,664</b>
Net Assets	46,565,238	38,694,891	29,282,703
Net (Loss)/Income	(7,870,347)	(9,412,188)	(12,139,256)
<b>Total Net Assets</b>	<b>38,694,891</b>	<b>29,282,703</b>	<b>17,143,447</b>
<b>Total Liabilities and Net Assets</b>	<b>440,399,615</b>	<b>428,327,709</b>	<b>412,836,111</b>

Questions?



# Appendix



# Mental Health Clinic Financial Statement

MarinHealth Medical Network  
Income Statement  
12-December

	YTD
	2022
<b>9021 - MHD BEHAVIORAL HEALTH</b>	
UCSF Revenue	653,982
<b>Total Income</b>	<b>653,982</b>
Salaries & Wages	386,254
Employee Benefits	115,876
Professional Fees	325,245
Purchased Services	14,376
Supplies	2,534
Rent & Leases	146,954
Insurance	25,059
Utilities	2,040
Other	28,350
APeX Fees	71,055
Billing Fees	38,585
<b>Total Expense</b>	<b>1,156,328</b>
<b>Total Net Income / (Loss)</b>	<b>(502,346)</b>
RVUs - MD	1,338
RVUs - APP	5,224

MarinHealth Medical Network  
Income Statement  
12-December

	YTD
	2023
<b>9021 - MHD BEHAVIORAL HEALTH</b>	
UCSF Revenue	1,088,483
<b>Total Income</b>	<b>1,088,483</b>
Salaries & Wages	439,866
Employee Benefits	131,960
Professional Fees	576,031
Purchased Services	13,707
Supplies	1,400
Rent & Leases	131,753
Insurance	25,067
Utilities	3,149
Other	15,291
APeX Fees	110,355
Billing Fees	64,221
<b>Total Expense</b>	<b>1,512,799</b>
<b>Total Net Income / (Loss)</b>	<b>(424,316)</b>
RVUs - MD	4,029
RVUs - APP	5,848

MarinHealth Medical Network  
Income Statement  
5-May

	YTD	ANNUALIZED
	2024	2024
<b>9021 - MHD BEHAVIORAL HEALTH</b>		
UCSF Revenue	731,090	1,850,934
<b>Total Income</b>	<b>731,090</b>	<b>1,850,934</b>
Salaries & Wages	230,577	553,385
Employee Benefits	69,173	166,015
Professional Fees	371,351	891,242
Purchased Services	5,083	12,198
Supplies	1,904	4,570
Rent & Leases	58,672	140,812
Insurance	8,416	20,198
Utilities	2,459	5,902
Other	7,802	18,724
APeX Fees	57,895	138,948
Billing Fees	43,134	109,205
<b>Total Expense</b>	<b>856,465</b>	<b>2,061,199</b>
<b>Total Net Income / (Loss)</b>	<b>(125,375)</b>	<b>(210,264)</b>
RVUs - MD	3,002	7,829
RVUs - APP	3,358	8,060



## **Tab 3**



**To: MHD Finance and Audit Committee**  
**From: Eric Brettner, CFO** *EB*  
**Re: May 2024 Financial Report**  
**Date: June 17, 2024**

**I. General Comments**

These financial statements contain, in summary format, the balance sheet and income statement.

**II. Income Statement and Budget**

The District's net operating income for the month was \$105,270 which was favorable to budget by \$102,271. The favorable variance is driven by higher than expected investment earnings. Rental revenue from the hospital lease was \$53,913 in May. Investment earnings were comprised of \$12,530 dividend and interest income as well as \$13,207 of realized loss and a \$81,763 increase in the value of investments. The District incurred total operating expenses of \$29,729 which was favorable to budget by \$37,064. The favorable variance was due to lower than budgeted legal fees and election expenses. Depreciation expense was \$989,896 in May. Bond Related Revenues and Expenses included \$1,292,189 of accrued tax revenues less bond fund earnings, and \$1,186,706 of bond interest expense.

**III. Balance Sheet**

**Assets**

Cash at May 31, 2024 of \$994,141 increased by \$26,341. The increase was due to rent revenue deposit offset by intercompany payments to related parties for program support. Investment account balances of \$3,707,375 increased by \$81,045 from the prior month. Tax revenue receivables are \$4,815,768 and represent amounts due from the County of Marin. The payments received from the County are deposited directly into the bond fund accounts.

The tax payments received from the County, together with the balance of the proceeds from the bonds issued in November 2015 and September 2017, net of issuance costs, are reflected in the account "Assets Limited to Use – Interest & Sinking Funds". These funds total \$11,340,128 at May 31, 2024 to be used for bond principal and interest payments.



**Liabilities and Net Assets**

Interest payable of \$5,072,300 increased by \$1,268,075 from the prior month due to the accrual of interest. Accrued expenses of \$40,166 are primarily comprised of accruals for audit fees and legal fees.

Related party payables of \$22,701 include \$26,546 due to the Hospital for community education and \$3,845 due from the Network for bank fees.

Bonds payable are separated into current (principal due within one year) and non-current (due in greater than one year). The current payable amount of \$1,250,000 is due in August 2024. Bond Premium represents payments by bond purchasers greater than the face amount of the bond because the stated interest rate of the bonds was higher than the market rate at the date of issuance. The premium is amortized over the life of the bonds as a reduction to interest expense. The net assets of the District are \$32,639,853.

Marin Healthcare District  
Income Statement - Actual vs. Budget  
May 31, 2024

	5/31/2024			Year-to-Date		
	Actual	Budget	Variance	Actual	Budget	Variance
Rental Revenue	53,913	54,817	(904)	269,566	274,086	(4,520)
Investment Earnings	81,086	14,975	66,111	21,159	74,874	(53,715)
<b>Total Income</b>	<b>134,999</b>	<b>69,792</b>	<b>65,207</b>	<b>290,725</b>	<b>348,960</b>	<b>(58,235)</b>
Legal Fees	1,051	4,167	3,116	3,228	20,833	17,605
Accounting Fees	2,292	2,292	-	11,458	11,458	-
Board Compensation	420	1,167	747	3,780	5,833	2,053
Board Expenses	-	1,667	1,667	641	8,333	7,692
Consulting Fees	-	-	-	-	-	-
Election Expenses	-	16,667	16,667	-	83,333	83,333
Charitable Contributions	-	1,333	1,333	-	6,667	6,667
Community Education	-	12,083	12,083	32,858	60,417	27,559
Dues	966	1,000	34	4,828	5,000	172
Advertising	-	1,417	1,417	-	7,083	7,083
MHMC Program Support	16,667	16,667	-	83,333	83,333	-
MHMN Program Support	8,333	8,333	-	41,667	41,667	-
<b>Total Expense</b>	<b>29,729</b>	<b>66,793</b>	<b>37,064</b>	<b>181,793</b>	<b>333,957</b>	<b>152,164</b>
<b>Net Operating Income (Loss) Before Depreciation, Bond Related Revenue and Expense, and Other Non Operating Expenses</b>	<b>105,270</b>	<b>2,999</b>	<b>102,271</b>	<b>108,932</b>	<b>15,003</b>	<b>93,929</b>
Depreciation Expense	989,896	989,898	2	4,949,482	4,949,489	7
<b>Net Operating Income (Loss) Before Bond Related Revenue and Expense and Other Non Operating Expenses</b>	<b>(884,626)</b>	<b>(986,899)</b>	<b>102,273</b>	<b>(4,840,550)</b>	<b>(4,934,486)</b>	<b>93,936</b>
<b>Bond-Related Revenue(Expense)</b>						
Tax Revenue	1,258,442	1,258,442	-	6,292,212	6,292,212	-
Bond Fund Earnings	33,747	5,521	28,226	155,745	27,607	128,138
Bond Interest Expense	(1,186,706)	(1,184,970)	(1,736)	(5,933,531)	(5,924,851)	(8,680)
<b>Net Income (Loss)</b>	<b>(779,143)</b>	<b>(907,906)</b>	<b>128,763</b>	<b>(4,326,124)</b>	<b>(4,539,518)</b>	<b>213,394</b>

Marin Healthcare District  
Balance Sheet  
May 31, 2024

Assets	5/31/2024	4/30/2024	Change	12/31/2023
<b>Current Assets</b>				
Cash	994,141	967,800	26,341	867,658
Investment	3,707,375	3,626,330	81,045	3,690,043
Tax Revenues Receivable	4,815,768	3,631,250	1,184,518	5,369,725
Prepaid Expenses	30	-	30	-
<b>Total Current Assets</b>	<b>9,517,314</b>	<b>8,225,380</b>	<b>1,291,934</b>	<b>9,927,426</b>
Property, plant, and equipment, net	382,261,591	383,169,015	(907,424)	386,798,711
Parking Garage, net	18,864,098	18,946,570	(82,472)	19,276,460
Assets Limited To Use - Interest & Sinking Funds	11,340,128	11,232,456	107,672	11,946,664
Lease Receivable	11,136,137	11,136,137	-	11,136,137
Deposits & Retainers	36,000	36,000	-	36,000
<b>Total Non-Current Assets</b>	<b>423,637,954</b>	<b>424,520,178</b>	<b>(882,224)</b>	<b>429,193,972</b>
<b>Total Assets</b>	<b>433,155,268</b>	<b>432,745,558</b>	<b>409,710</b>	<b>439,121,398</b>
<b>Liabilities and Net assets</b>				
<b>Current Liabilities</b>				
Accounts Payable	266	266	-	735
Interest Payable	5,072,300	3,804,225	1,268,075	6,340,375
Accrued Expenses	40,166	37,031	3,135	28,175
Deferred Lease Inflows	10,366,037	10,366,037	-	10,366,037
Related Party Payables	22,701	23,689	(988)	(691)
Current Bond Maturities	1,250,000	1,250,000	-	1,250,000
<b>Total Current Liabilities</b>	<b>16,751,470</b>	<b>15,481,248</b>	<b>1,270,222</b>	<b>17,984,631</b>
Bonds Payable	362,540,000	362,540,000	-	362,540,000
Bond Premium	21,223,945	21,305,314	(81,369)	21,630,790
<b>Total Liabilities</b>	<b>400,515,415</b>	<b>399,326,562</b>	<b>1,188,853</b>	<b>402,155,421</b>
<b>Net Assets</b>				
Net Assets	36,965,977	36,965,977	-	46,565,238
Net (Loss)/Income	(4,326,124)	(3,546,981)	(779,143)	(9,599,261)
<b>Total Net Assets</b>	<b>32,639,853</b>	<b>33,418,996</b>	<b>(779,143)</b>	<b>36,965,977</b>
<b>Total Liabilities and Net Assets</b>	<b>433,155,268</b>	<b>432,745,558</b>	<b>409,710</b>	<b>439,121,398</b>



**To: MHD Finance and Audit Committee**  
**From: Eric Brettner, CFO** *EB*  
**Re: June 2024 Financial Report**  
**Date: July 18, 2024**

**I. General Comments**

These financial statements contain, in summary format, the balance sheet and income statement.

**II. Income Statement and Budget**

The District's net operating income for the month was \$60,958 which was favorable to budget by \$57,959. The favorable variance is driven by higher than expected investment earnings. Rental revenue from the hospital lease was \$53,913 in June. Investment earnings were comprised of \$20,510 dividend and interest income as well as \$10,152 of realized loss and a \$26,389 increase in the value of investments. The District incurred total operating expenses of \$29,702 which was favorable to budget by \$37,091. The favorable variance was due to lower than budgeted legal fees and election expenses. Depreciation expense was \$989,896 in June. Bond Related Revenues and Expenses included \$1,474,783 of accrued tax revenues less bond fund earnings, and \$1,186,706 of bond interest expense.

**III. Balance Sheet**

**Assets**

Cash at June 30, 2024 of \$1,055,197 increased by \$61,056. The increase was due to rent revenue deposit. Investment account balances of \$3,740,211 increased by \$32,836 from the prior month. Tax revenue receivables are \$6,985,603 and represent amounts due from the County of Marin. The payments received from the County are deposited directly into the bond fund accounts.

The tax payments received from the County, together with the balance of the proceeds from the bonds issued in November 2015 and September 2017, net of issuance costs, are reflected in the account "Assets Limited to Use – Interest & Sinking Funds". These funds total \$12,070,079 at June 30, 2024 to be used for bond principal and interest payments.



### **Liabilities and Net Assets**

Interest payable of \$6,340,375 increased by \$1,268,075 from the prior month due to the accrual of interest. Accrued expenses of \$41,184 are primarily comprised of accruals for audit fees and legal fees.

Related party payables of \$53,485 include \$45,798 due to the Hospital for community education and program support and \$7,687 to the Network for bank fees and program support.

Bonds payable are separated into current (principal due within one year) and non-current (due in greater than one year). The current payable amount of \$1,250,000 is due in August 2024. Bond Premium represents payments by bond purchasers greater than the face amount of the bond because the stated interest rate of the bonds was higher than the market rate at the date of issuance. The premium is amortized over the life of the bonds as a reduction to interest expense. The net assets of the District are \$33,727,906.

Marin Healthcare District  
Income Statement - Actual vs. Budget  
June 30, 2024

	6/30/2024			Year-to-Date		
	Actual	Budget	Variance	Actual	Budget	Variance
Rental Revenue	53,913	54,817	(904)	323,480	328,903	(5,423)
Investment Earnings	36,747	14,975	21,772	57,907	89,849	(31,942)
<b>Total Income</b>	<b>90,660</b>	<b>69,792</b>	<b>20,868</b>	<b>381,387</b>	<b>418,752</b>	<b>(37,365)</b>
Legal Fees	499	4,167	3,668	3,728	25,000	21,272
Accounting Fees	2,292	2,292	-	13,750	13,750	-
Board Compensation	945	1,167	222	4,725	7,000	2,275
Board Expenses	-	1,667	1,667	641	10,000	9,359
Consulting Fees	-	-	-	-	-	-
Election Expenses	-	16,667	16,667	-	100,000	100,000
Charitable Contributions	-	1,333	1,333	-	8,000	8,000
Community Education	-	12,083	12,083	32,858	72,500	39,642
Dues	966	1,000	34	5,794	6,000	206
Advertising	-	1,417	1,417	-	8,500	8,500
MHMC Program Support	16,667	16,667	-	100,000	100,000	-
MHMN Program Support	8,333	8,333	-	50,000	50,000	-
<b>Total Expense</b>	<b>29,702</b>	<b>66,793</b>	<b>37,091</b>	<b>211,496</b>	<b>400,750</b>	<b>189,254</b>
<b>Net Operating Income (Loss) Before Depreciation, Bond Related Revenue and Expense, and Other Non Operating Expenses</b>	<b>60,958</b>	<b>2,999</b>	<b>57,959</b>	<b>169,891</b>	<b>18,002</b>	<b>151,889</b>
Depreciation Expense	989,896	989,898	2	5,939,379	5,939,387	8
<b>Net Operating Income (Loss) Before Bond Related Revenue and Expense and Other Non Operating Expenses</b>	<b>(928,938)</b>	<b>(986,899)</b>	<b>57,961</b>	<b>(5,769,488)</b>	<b>(5,921,385)</b>	<b>151,897</b>
<b>Bond-Related Revenue(Expense)</b>						
Tax Revenue	1,425,004	1,258,442	166,562	7,717,216	7,550,654	166,562
Bond Fund Earnings	49,779	5,521	44,258	205,524	33,129	172,395
Bond Interest Expense	(1,186,706)	(1,184,970)	(1,736)	(7,120,237)	(7,109,821)	(10,416)
<b>Net Income (Loss)</b>	<b>(640,861)</b>	<b>(907,906)</b>	<b>267,045</b>	<b>(4,966,985)</b>	<b>(5,447,423)</b>	<b>480,438</b>